

2. THE PROCESS AND PURPOSE OF THE INITIATIVE

2.1 *Designing the Hong Kong Harbour District* was a 6-month consensus building process which involved around 300 stakeholders through:

- Desktop research
- Interviews
- Meetings
- Workshop
- Opinion survey
- Conference

2.2 The purpose of the initiative was to:

- Highlight the key issues affecting the harbour district;
- Identify and build consensus on ways to address these issues; and
- Present the findings for the Government's consideration.

2.3 The initiative resulted in:

- Bringing together over 400 different parties from Government, the private sector and community organisations through round table discussions and meetings to discuss and build consensus on a number of controversial issues on the Harbour (including reclamation);
- Stimulating the debate and clarifying the vision for Hong Kong's Harbour District and what has to be done to make the Harbour truly world-class;
- Engaging the Government at different levels and different Departments in a dialogue with various members of the community in a short time frame completely outside the normal Government process and procedures; and
- Canvassing the public for their views on the Harbour District's current situation and possible future.

Desktop Research

2.4 A series of Government reports, newspaper articles, academic journals, research papers and other documents were reviewed. A list of materials is provided in **Paper 5**.

Interviews

- 2.5 Over 90 organisations from different business sectors, the NGO sector and government were contacted for this study, out of which we carried out 45 in-depth interviews. The results of our interviews and additional research are reported in **Paper 1**.

Meetings

- 2.6 In addition, a series of meetings were held with Public and Media at different venues on February 18, March 5, March 16 and April 15 with a total of 300 participants. Details are recorded in **Paper 5**.

Workshop

- 2.7 On 27 March 2004, a workshop was conducted with stakeholders to develop themes on designing the Harbour District. Proceedings of the workshop and related papers are provided in **Papers 2 and 1** respectively.

Opinion Survey

- 2.8 Between April and May 2004, we conducted a public opinion survey to canvas the views of the public on key issues affecting the Harbour District. The results of some 250 responses to the survey are recorded in **Paper 3**.

EnviroSeries Conference

- 2.9 At the EnviroSeries Conference organised by the BEC on 3 May 2004, local and international experts provided their views on designing Hong Kong Harbour to more than 200 participants at the Island Shangri-La Hotel. The key issues arising from the conference are reported and discussed in **Paper 4**.

Validation

- 2.10 An independent panel reviewed the process and analyses, and found the findings a fair representation of the views expressed. The panel included:
- Prof. Peter Hills – Director of Centre of Urban Planning and Environmental Management, The University of Hong Kong
 - Prof. Kin Che Lam – Chairman of Department of Geography and Resource Management, The Chinese University of Hong Kong, and
 - Ms Terri Mottershead – Director of Professional Development, MindTheme Consulting

Reporting

2.11 The findings are collected in several reports and can be found on the web at http://www.harbourdistrict.com.hk/hkhd_new/sub_new/pp.html

- **Paper 1.** Preliminary Briefing for Stakeholders;
- **Paper 2.** Proceedings of 27 March Workshop;
- **Paper 3.** Public Opinion Survey;
- **Paper 4.** Key Issues;
- **Paper 5.** Research and Meeting References;
- **Paper 6a.** Draft Summary Report and Feedback Received; and
- **Paper 6.** Summary Report (this document).